Pipeline and Hazardous Materials Safety Administration (PHMSA) perspective: API RP 1162 Rewrite and RP 1173 Impacts on Public Safety

Utility Public Safety Alliance Annual Meeting
Weehawken, NJ
April 19, 2017

Karen Gentile Community Liaison Eastern Region





Presentation Overview

Service Servic

- PHMSA Organization
- Public Awareness & API RP 1162
- Damage Prevention Efforts
- Safety Management Systems (SMS) & API RP 1173
- Available Resources & Link





Who is PHMSA?

U. S. Department of Transportation (DOT)

OST

Office of the Secretaryof Transportation



OIG

Office of the Inspector General



Federal Aviation
Administration



Federal Highway Administration



Federal Motor Carrier Safety Administration



Federal Railroad Administration



Federal Transit Administration



Maritime Administration



National Highway Traffic Safety Administration



Saint Lawrence Seaway

Development Corporation



Surface Transportation

Board

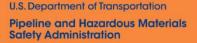


Pipeline and Hazardous Safety Administration

Office of Pipeline Safety

Office of Hazardous Materials Safety





Vision



PHMSA – The most innovative transportation safety organization in the world.

Mission

To protect people and the environment by advancing the safe transportation of energy and other hazardous materials that are essential to our daily lives.



PHMSA Regional Offices



U.S. Department of Transportation



What We Regulate

Pipeline Facilities by System Type – CY 2016* data as of 4/1/2017			
System Type	Miles	% Miles	# Operators
Hazardous Liquid (* CY2015)	208,616 7,578 Tanks	8%	483
Gas Transmission	300,136	11%	1,019
Gas Gathering	17,516	1%	350
Gas Distribution (Mains & Services)	2,206,391	80%	1,285
Total	2,732,659	100%	Some Operators have multiple System Types
Liquefied Natural Gas	154 Plants	229 Tanks	84





PHMSA 2021—Strategic Framework

VISION

PHMSA:

THE MOST INNOVATIVE

TRANSPORTATION SAFETY ORGANIZATION IN THE WORLD

MISSION

PROTECT PEOPLE AND THE ENVIRONMENT BY ADVANCING THE SAFE TRANSPORTATION OF ENERGY AND OTHER HAZARDOUS MATERIALS THAT ARE ESSENTIAL TO OUR DAILY LIVES



Promote continuous improvement in safety performance



Invest in safety innovations and partnerships



Build greater public and stakeholder trust

GOALS

Cultivate organizational excellence and safety culture

Pursue excellence in our operations

VALUES

RUST

ONESTY

ESPECT

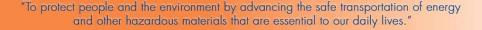
NTEGRITY

ALUING PEOPLE

FFECTIVE COMMUNICATION



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Pipeline and Hazardous Materials
Safety Administration





Four Key Initiatives to Enable PHMSA 2021

PHMSA – The most innovative transportation safety organization in the world

To protect people and the environment by advancing the safe transportation of energy and other hazardous materials that are essential to our daily lives.



Organizational assessment

Assess PHMSA's operating model, org structure, capabilities, processes, and culture



Data assessment and strategy

Understand how PHMSA can better collect, analyze, and communicate data to support its mission



Agency Safety Action Plan (ASAP)

Anticipate safety challenges, invest in innovative solutions, and address emerging safety concerns



SMS Framework

Establish
framework for
implementation of
SMS in PHMSA and
within our
regulated
communities





Public Awareness Regulatory Requirements

§192.616 Public Awareness (Natural Gas or Other Gas)

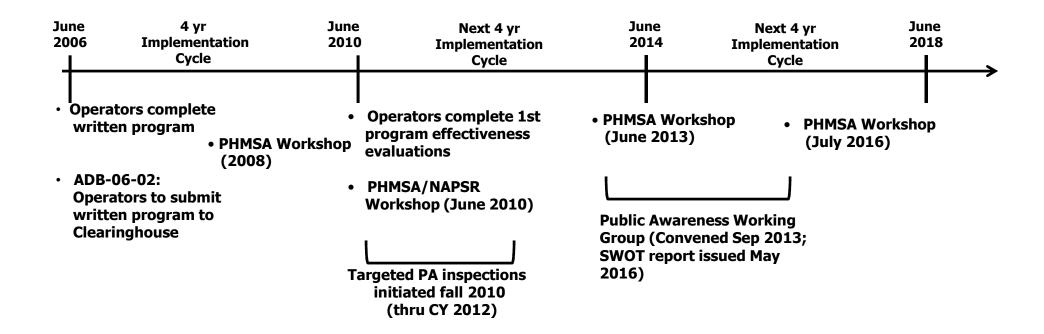
§195.440 Public Awareness (Hazardous Liquids)

API RP 1162, "Public Awareness Programs for Pipeline Operators", 1st Edition, December 2003, Incorporated by Reference (§192.7 and §195.3)



"...each pipeline operator must develop and implement a written continuing public education program that follows the guidance provided in the American Petroleum Institute's (API) Recommended Practice (RP) 1162."

Public Awareness A Continuing Timeline





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Public Awareness Inspections

- Ongoing inspections since 2006, starting with Clearinghouse <u>review</u> (not an approval)
- Initially higher level inspections
 - Focus on 5 main messages
 - Most didn't drill down into API RP 1162 requirements
- Targeted Public Awareness Program Effectiveness Inspections focus on program details
 - Written program includes the 5 W's (who, what, when, where, why) and verify implementation
 - API RP 1162 requirements met
 - Annual Program Implementation Review procedures and records
 - Effectiveness Evaluation procedures and records



Inspection Findings & Enforcement

- Overall Program Administration & Development Shortfalls
- Lack of Consideration for Unique Attributes
- Stakeholder Identification Shortfalls
- Messaging Shortfalls
- Implementation & Effectiveness Evaluation Review Shortfalls





General Observations

- Most operators putting forth effort and improving programs with creative approaches
- Program documentation needs improvement
 - More detailed procedures
 - Include decisions and supporting rational
- A "one-size-fits-all" Public Awareness program typically doesn't work
 - differences in pipeline types, consequences, population, property development, excavation activities, HCA, results of evaluations, etc.
 - Some stakeholders need more detail (i.e. emergency responders)
- Balancing information overload with specific messages
- Operator not taking credit for all the good things they're doing...need to document





Public Awareness Program Working Group (PAWG)

- Convened in 2013
- Participants included public, public officials,
 emergency response officials, operators, regulators
- Objective of the PAPWG:
 - Share diverse "perspectives" on current state of public awareness
 - Develop a Strengths, Weaknesses, Opportunities, and Threats (SWOT) Report of key findings to strengthen public awareness outreach efforts and requirements

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PAP

API 1162

Part

Part

195

SWOT Report

 Published on PHMSA website (May 2016)

 Not to prescribe recommendations, requirements, or mandates





http://primis.phmsa.dot.gov/comm/publicawareness/docs/PAPWG%20SWOT%20A nalysis%20Report-FINAL%2005-16-16.pdf



API RP 1162 - 3rd Edition

- API forming groups to work effort
 - Task Group to rewrite
 - Reading Group to review and provide comments on drafts
 - Voting Group to review/comment and approve document when ready for ballot
- PHMSA and NAPSR participation
- Development will follow API Standards Program
 - Use ANSI-approve API procedures for standards development, <u>www.api.org/products-and-</u> <u>services/standards</u>
 - Developed by consensus





API RP 1162 – Additional Information



- View API Standards through: http://publications.api.org
 - Provide information for "account"
 - Allows government-cited or safety related standards to be viewed for free (API RP 1162 available under "Pipeline Transportation" Browse Read-Only Documents)
 - Printed hardcopies and PDF versions available for purchase
- API Contact: John Buflod, API Standards Development, Pipeline, <u>buflodj@api.org</u>





For More on Public Awareness

Public Awareness Stakeholder Communications

https://primis.phmsa.dot.gov/comm/PublicAwareness /PublicAwareness.htm?nocache=8541

Includes information on:

- Regulatory Requirements
- API RP 1162
- Public Awareness Workshops
- Pubic Awareness Working Group
- Frequently Asked Questions
- Strengths, Weaknesses, Opportunities, and Threats (SWOT) Report









Amplifying Damage Prevention Focus





Excavation Enforcement Rule

- PHMSA's goal: to encourage states to enforce their own damage prevention laws
- 49 CFR 198.51 198.63 (evaluation of state damage prevention law enforcement programs)
 - Seven (7) criteria
- 49 CFR 196 (protection of underground pipelines from excavation activity)
 - The federal safety standard applicable to excavators
- PHMSA has enforcement authority over excavators <u>only</u> in states with inadequate enforcement programs

Federal Standards for Excavators

- Call 811 before excavating
- Wait for pipeline operators to establish and mark the location of underground pipelines before excavating
- Excavate with proper regard for the marks, take all practicable steps to prevent excavation damage
- Make additional use of one-call as necessary
- Any contact with pipelines must be reported to operator at earliest practical moment
- If there is a release, excavator must call 911

NOTES: There are no exemptions in the final rule. PHMSA will be considerate of exemptions in State laws when undertaking federal enforcement action.

State laws may have additional and/or more stringent requirements.



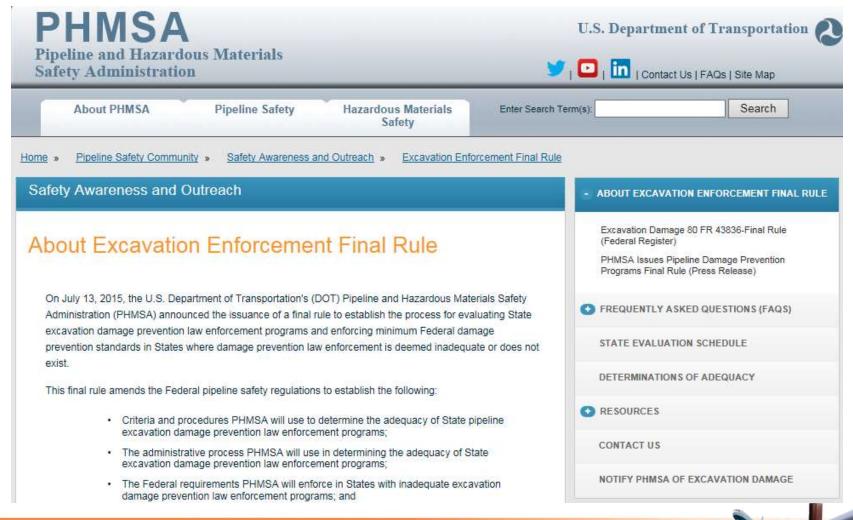
Excavation Enforcement Rule Implementation

- All state one-call law enforcement programs evaluated in calendar year 2016
- Most 2016 state evaluation notifications complete (states have 30 days to contest PHMSA's findings)
- Enforcement programs will be evaluated on an annual basis
- 2017 evaluations begin this month

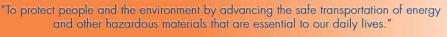




For Additional Information... Just Search "Excavation Enforcement Rule"







What is SMS?

SMS is the formal business approach to managing safety risk, which includes:

- a systemic approach to managing safety,
- the necessary management commitment,
- including organizational structures, accountabilities, policies and procedures.

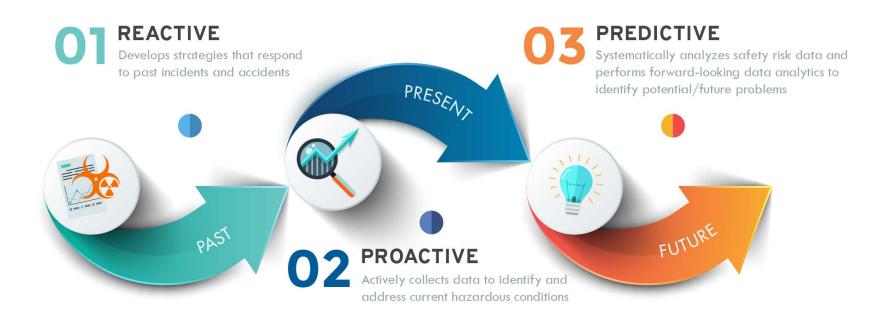
SMS is a better way of doing our traditional business that includes continuous improvement.





Where will SMS take us?

Reactive -> Proactive -> Predictive







SMS is NOT...

- Something that will go away with the change of Administration.
- Something that is spoken, SMS is something that is practiced.
- Something that can be successful without individual accountability and safety leadership at all levels (Executive as well as front line).
- Something that you do after an issue (accident/trend) is identified...it needs to happen long before that.

SMS Isn't New

- 1990's Risk Management Demonstration and Systems Integration Initiative
- 2000's Integrity Management Systems
- 2011 Gas Transmission & Gathering ANPRM included Quality Management Systems (QMS)
- 2011 Gas Distribution Pipeline Integrity Management
- 2012 NTSB recommended API develop a pipeline industry standard for SMS

API Recommended Practice 1173 Pipeline Safety Management System

- API RP 1173 Committee
 - Public, Regulators, Industry
 - Common Goals Improved Safety, Zero Accidents
- API RP 1173, "Pipeline Safety Management Systems", First Edition, July 2015
- Framework of recommended practices for pipeline safety and integrity procedures
- Key components
 - How top management develops processes to reveal and mitigate safety threats
 - Provide for continuous improvement
 - Make compliance and risk reduction routine





Essential Pipeline Safety Management System Elements

- Leadership and Management Commitment
- Stakeholder Engagement
- Risk Management
- Operational Controls
- Incident Investigation, Evaluation, and Lessons Learned
- Safety Assurance
- Management Review and Continuous Improvement
- Emergency Preparedness and Response
- Competence, Awareness, and Training
- Documentation and Record Keeping





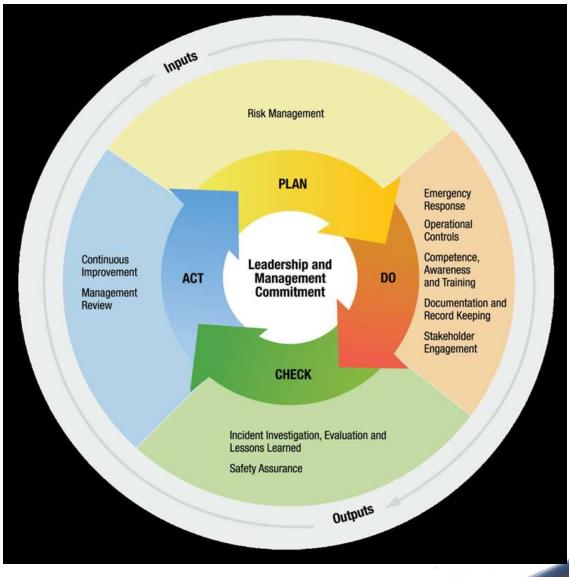
API RP 1173

The core of the standard... Plan, Do, Check, Act

The goal of the standard...

Continuous

Improvement







njury Rates

DuPont Bradley Curve

External Motivation COMPLIANCE

Rules, Procedures, Protocols

Internal Motivation COMMITMENT

Felt Leadership, Role Modeling, Influencing >> Engagement

SUPERVISION

Reactive

- · Safety by natural instinct
- Compliance is the goal
- Delegated to safety manager
- Lack of management involvement

Dependent

- Management commitment
- Condition of employment
- Fear / Discipline
- Rules / Procedures
- Supervisor control, emphasis and goals
- Value all people
- Training

Independent

SELF

- Personal knowledge. commitment & standards.
- Internalization
- Personal Value
- · Care for Set
- Practice & Habits
- Individual Recognition

TEAMS

Interdependent

- Help others conform.
- Being others' keeper
- Network contributor
- Care for others
- Organizational Pride

"I follow the rules because I have to"

"I follow the rules because I want to"

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SMS Guiding Principles

PHMSA commits to a set of principles that will guide the implementation of SMS over time. An SMS approach asks PHMSA and its regulated industries to be a proactive learning organization that:

- Promotes a strong safety culture, from senior leadership to front-line employees, and demonstrates a commitment to safety as our top priority.
- Values, maintains and operates risk management processes, activities, and tools to identify, evaluate and mitigate safety risks.



SMS Guiding Principles

- Continuously assesses processes and procedures and validates systems to improve safety performance
- Establishes, measures and assesses safety performance indicators and targets.
- Leverages relevant information such as emerging trends, metrics, investigations and inspections to continuously improve safety.
- Empowers and invests in our people to advance our mission.
- Fosters a strong safety culture through internal and external collaboration and communication

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Safety Culture is the Glue That Holds SMS together

A STRONG SAFETY CULTURE IS...



- A reporting culture: Employees are encouraged to report safety issues without fear of retribution.
- An informed culture: Employees are encouraged to take ownership of safety. Identifying, analyzing, and correcting safety problems is valued.
- A learning culture: As a result of safety trends or incidents, processes are changed and outstanding safety issues are resolved.
- A just culture: Employees are held accountable for reckless or deliberate actions, but they are not overly punished for unintentional errors. The organization makes full use of its employees' potential and actively involves them to develop shared values and a culture of trust, openness and empowerment.

What We've Done... And Will Continue to Do

- Committed to implement SMS principles within PHMSA
- Hosted public workshops on SMS and API RP 1173
 - https://www.youtube.com/user/PHMSADOT/videos
 - https://primis.phmsa.dot.gov/meetings/
- Promoted SMS at PHMSA and other workshops, meetings, and seminars
- Continue to educate ourselves; internal training
- Continue to engage agency staff and stakeholders
- Support implementation of API RP 1173
- Advocate for industry adoption of SMS processes







Additional Important Links

 Federal Regulations: <u>http://www.ecfr.gov</u>

 PHMSA, Office of Pipeline Safety: http://www.phmsa.dot.gov/pipeline

 PHMSA Enforcement Website: http://www.phmsa.dot.gov/pipeline/enforcement

PHMSA Regulations Website
 http://www.phmsa.dot.gov/regulations
 Rulemakings, Notices, Safety Advisory Bulletins, Interpretations, and more...





Pipeline Safety Regulations

Community Liaison Points of Contact

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April is National Safe Digging Month











U.S. Department of Transportation



Thank You!!

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http://phmsa.dot.gov/pipeline



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